

GRAHAM HOSPITAL DISTRICT
BOARD OF DIRECTORS MINUTES
November 30, 2023

The Board of Directors of Graham Regional Medical Center met in the Education Conference Room on Thursday, November 30, 2023, at 12:00 P.M.

Board members present: Wyatt Pettus, Terry Bishop, Suzy Graham, Jon Garvey, and Sylvia Overton

Board members absent: Dr. Behr and Barrie Strickland

Members of management present: Shane Kernell, Bob Lonis, Jared Brown, Enoc Espinoza, Terri Busey, Bobby Hadderton, and Erin Ray

Others present: Erin Freeman, Mia Patterson, Jaci Mayes, and TC Gorden with the *Graham Leader*

Others present via Zoom: Mickey Allen with Endeavor Healthcare

Presiding Secretary: Tammy Whittenburg

1. Call to Order and Record Attendance

President Pettus called the meeting to order at 12:00 P.M. Invocation was given by President Pettus.

2. Public Comment

There was no public comment.

3. Meeting Minutes

The Directors were asked to review the minutes of the regular meeting on October 26, 2023, for any revisions or corrections.

Action

Motion by Suzy Graham, second by Terry Bishop, to approve the regular board minutes of October 26, 2023, as presented. Motion carried.

4. Finance Committee Report

Financials – Jared Brown

- Presented and reviewed were the Financial Highlights for October 2023; Income and Expense Statements for the Month Ended October 31, 2023; Balance Sheet for the Month Ended October 31, 2023; Statement of Operation and Uses of Cash Flow for the Month Ended October 31, 2023; Key Operational Indicators FY 2023 and FY 2024; Scorecards for October 2023 showing Admissions, Patient Days, Observation, Surgery Procedures, Radiology Procedures, Laboratory Procedures, Visits Statistics, Net Revenue to Cash Analysis, GRMC POS Cash Analysis, and Total POS Cash. Also presented were the Scorecards showing FTE/AOB Analysis, Surgery Statistics from October 2023 through September 2024, and Ambulatory Surgery Services from October 2023 through September 2024.
- Curtis Rojas reviewed the Revenue Cycle charts.

Action

Motion by Terry Bishop, second by Suzy Graham, to approve the financial statements as presented. Motion carried.

5. Action Items

a. Swing Bed Consulting Agreement

We have critical access for our hospital but not for swing bed. The reason is we let our swing bed license lapse because we did not have swing bed patients for a couple of years. We have to have a separate survey for it. We reinitiated our number under the old PPS methodology. We need to get some patients in so we can get our survey done. Mr. Espinoza brought Leone Rehab Resources to us. He met the guy at the TORCH Fall Conference. This company is working with about 40 hospitals in Texas with its swing bed program. He is TORCH-certified as a vendor. We met with him a couple of times. He will offer us management consulting support for the swing bed program and oversee it. He will help us get the policies and procedures that we are required to have in place. The agreement has a 90-day out. We want to get it up and going, and then we can do it on our own.

Action

Motion by Terry Bishop, second by Suzy Graham, to approve the Swing Bed Consulting Agreement as presented. Motion carried.

b. Emergency Plan

Bobby Hadderton, EMS Director, presented the Emergency Operations Plan. This plan provides an organized process to initiate, manage, and recover from a variety of emergencies, both external and internal, which could confront Graham Regional Medical Center and surrounding areas. The drills and events for 2023 were five Dr. Strong Drills, one radiation surge response drill, and one active shooter drill. Mr. Hadderton attended the Tornado Preparedness Forum and the Wild Fire Preparedness TTX. Drills planned for 2024 are Dr. Strong quarterly, a tornado drill, a chemical exposure drill, an active shooter drill, and regional drills.

Action

Motion by Jon Garvey, second by Sylvia Overton, to approve the Emergency Plan as presented. Motion carried.

c. Resolution Area "C" Trauma Program Redesignation

We are up for our redesignation for our level IV trauma program next year, so we need a resolution from the board that they will support the Area "C" trauma program.

Action

Motion by Suzy Graham, second by Sylvia Overton, to approve the support of the Resolution Area "C" Trauma Program Redesignation as presented. Motion carried.

6. Reports

a. Medical Chief of Staff Report

- i. Dr. Steve Jones was not in attendance.

b. CEO Report – Shane Kernell

- i. Construction is proceeding very well. We meet with Teinert and the architects every other Wednesday. The pay apps are paid through October 2023. The payments and invoices were reviewed. The big renovations will be completed by July 2024. The small renovations will be done last. Dr. Hay, Dr. Vaughan, and the traveling doctors

will be moved to the old Women's Center for approximately four months while the heavy construction starts.

- ii. We received our letter from Novitas for critical access. That means we are official. The 340B Drug Program we used to participate in that we quit in 2016 because we no longer qualified for it will be reinstated because, as a critical access hospital, we automatically qualify for it. Our new CRNA, Jason Hoffman, started Monday. We had 16 eye procedures that day. It went as smoothly as it could go. Vicki Tucker, our other CRNA, is working to get up to speed on pain procedures. The lady teaching her is coming to Graham to wrap up and finalize Ms. Tucker's training.

7. Executive Session

President Pettus convened into Executive Session at 12:37 P.M.

Executive Session: The Board will meet in closed session pursuant to:

- a. Texas Health and Safety Code §161.032, deliberation of information from the Medical Staff regarding applications for appointment and/or reappointment to the Medical Staff, and information from the Compliance Officer to consider quality assurance/performance improvement reports

Executive session adjourned at 1:04 P.M.

8. Open Session

The Board reconvened in open session at 1:04 P.M. TC Gordon was in attendance.

Action

Motion by Sylvia Overton, second by Suzy Graham, to approve the appointments, reappointments, and delegated credentialing of:

A. Appointments:

- Provisional
 - Allied
 - Dominick Jokel, CRNA

B. Reappointments:

- Provisional to Hospital Based
 - Emergency Medicine
 - Jason Kang, MD
- Hospital Based
 - Radiology
 - Mark Whitley, MD

C. Delegated Credentialing

- Hospital Based
 - Teleradiology
 - Chadwick Barrs, MD
 - Nidhi Gupta, MD
 - Iqbal Saed, MD
 - Anthony LeBlanc, MD
 - Judyta Loomis, MD
 - Anuj Patel, MD
 - Sankaman Praisoody, MD
 - David Fox, MD
 - Ashton Regaldo-Magdos, MD

- Mark Glazer, MD
- Stephanie Wang, MD

Motion carried.

Action

Motion by Terry Bishop, second by Suzy Graham, to approve the Quality Report as presented. Motion carried.

Action

Motion by Terry Bishop, second by Suzy Graham, to adjourn the meeting. Motion carried.

There being no further business, the meeting adjourned at 1:05 P.M.



Wyatt Pettus, President, Board of Directors



Tammy Whittenburg, Secretary, Board of Directors